



# Assessing your Evaluation Audience

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#### **Evaluand:**

a generic term coined by Michael Scriven, may apply to any object of an evaluation. It may be a person, program, idea, policy, product, object, performance, or any other entity being evaluated.

Sage Publications





### **Ask These Questions First**

- What are the goals of the evaluation?
  - o How will the goals be determined?
  - How do you plan to use the evaluation data?
- How will evaluation goals be met?
  - What methods will be used to collect, analyze, and communicate evaluation data?
- Who has stake?
  - Who will use the data?
  - Who will the data affect?





#### Stakeholder:

one who is involved in or affected by a course of action.

**Merriam Webster** 





#### **Utilization-Focused Evaluation**

- Intended uses:
  - Instrumental use
  - Conceptual use
  - Process use
  - Persuasive use
  - Nonuse
  - Misuse





#### **Intended Users**

- Policy and decision-makers
- Program sponsors
- Evaluation sponsors
- Target participants
- Program managers
- Program staff
- Program competitors
- Contextual stakeholders
- Evaluation and research community





4	Latents	Promoters
ver	Keep satisfied	Manage closely
Power	Monitor	Keep informed
	Apathetics	Defenders
Interest		

Source: Wikipedia stakeholder analysis





### **Additional Considerations**

- What is their level of awareness?
- What attitudes or perceptions do they hold?
- How satisfied are they?
- What is their intention to use the data?
- What is their level of trust in your data?
- How will the findings affect their quality of life/well-being?





# Best practices for working with stakeholders on evaluation

- Identify stakeholders
- Establish a structure
- Involve key stakeholders early
- Involve key stakeholders continuously
- Involve key stakeholders actively
- Communicate effectively throughout





## References

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